



Fernand Gracia Vázquez

Executive Consultant

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PROFILE:

Visionary and strategically-oriented leader with more than 25 years of experience specializing in Program Management and Project Construction Management working on transportation and infrastructure projects, including engineering, planning, design and close out. Demonstrated management and financial strengths in construction and administration of International Mega Projects including heavy rail, highways, transportation engineering, ports, power, environmental management, public private partnership proposals, hotels, manufacturing and International and federal government compliance. In addition, prepared Proposals and Developed International Business Development Plans, and Strategies for México, Columbia, Bahamas, Grenada, Trinidad & Tobago, Puerto Rico and USA.

EDUCATION:

Inter-American University of Puerto Rico – Graduate School – Financial Management

University of Phoenix – Graduate School, MBA – Program Management & Marketing

University of Puerto Rico – Bachelor in Business Administration, BBA - Management

CERTIFICATIONS, REGISTRATIONS, LICENSES:

Polytechnic University of Puerto Rico – PMP Certification

PROFESSIONAL MEMBERSHIPS:

Construction Management Association of America

University of Phoenix Association

COURSES AND SEMINARS:

PMP Program - Certification

OSHA



FTA/FIDIC Contracting

GSA Schedules

Federal Transit Administration – Program and Financial Management Oversight

DETAILED EXPERIENCE:

INFRASTRUCTURE

National Network of Highways Project, Trinidad and Tobago

Project Description: Phase 1 of the National Highway Network Project, which had an estimated construction value of US\$2.44 billion. This phase of the program will be delivered in six project packages and will entail the oversight of construction of approximately 125 miles (201.5 kilometers) of highways, highway extensions, new freeways and a new causeway.

Project Assignment: Commercial Management Director/AVP responsible for overseeing the administration of the prime contracts, sub-consultants and finance management and oversight of the project.

HEAVY RAIL

GMAEC Tren Urbano Rail System Project – San Juan, Puerto Rico

Project Description: Tren Urbano Rail System Project is a high capacity, third rail-powered transit system encompassing 16 stations in the densely developed, adjacent municipalities of Bayamon, Guaynabo, and San Juan. Phase I delivered rail transit to Puerto Rico in 2004, connecting key commercial, institutional, and residential destinations. It is the first FTA sponsored design-build/operate/maintain (DBOM) transit Project with a total cost of \$2.3BB.

Project Assignment: Program Support Director/Deputy Project Manager responsible for the administration and financial management and oversight of the project, as well as the administration of sub-consultants and services.

HOTELS/PRIVATE ISLAND

Silver Sands Resort, Grenada, The Grenadines

Project Description: Silversands Grenada is a new intimate luxury - an ode to sophisticated simplicity and outstanding service. Located on Grand Anse Beach in Grenada, with over two hundred meters (seven hundred feet) of beachfront and a one hundred meter (330-ft.) long swimming pool. There is 52 guest rooms, including five four-bedroom Beachfront Villas, four three-bedroom Hillside Villas, and 43 rooms and suites.



Project Assignment: Project Executive/Procurement & Contract Management Consultant for the Project in charge of the procurement administration, contracts and payment of the supplier of the Project with an Estimated Project Budget of \$200MM.

Ocean Cay Reserve Project, The Bahamas

Project Description: MSC Cruises Lines, Ocean Cay Reserve Project. Ocean Cay is a 93-acre private island located approximately 20 nautical miles south of Bimini in the Bahamas. The island is being developed as an outlying island that will accommodate a luxury cruise ship, private beach and adventure destination by and for MSC Cruise Lines. Major elements of the project include:

- A single Cruise Ship Berth and connecting passenger pier
- Reception Center, Spa and 90 Slip Marina and Yacht Club
- Discreet Areas for Management and Utilities within the facility
- Multiple restaurants, bars and facilities for various activities located throughout the island
- Multiple cove beaches and inland lagoons
- A connective road networks
- Utilities and associated distribution

Project Assignment: Project Director, served as MSC's full-time representative, overseeing and maintaining an accurate account of the project and managing and leading the project including the monitoring of the Project Construction Budget of \$184.1MM.

Hard Rock & Nobus Hotels, Los Cabos, Baja California Sur - Mexico

Project Description: Located on the shores of the famed vacation hot spot, Cabo San Lucas, Mexico, the Hard Rock Hotel Los Cabos all-inclusive resort features 639 guest rooms, 8 restaurants, and both family-friendly and adult-only sections. The beachfront Nobu Hotel Los Cabos features 200 guestrooms that seamlessly blend contemporary Japanese minimalism with locally sourced natural, Mexican materials and finishes. Drawing design inspiration from the sophisticated palette that alludes to the Japanese aesthetic of the Nobu brand, as well as the unique elements of Cabo San Lucas.

Project Assignment: Assisted the Project Manager with the Construction Management for the simultaneous construction of two beach hotels with a total of 900 rooms, a project team of 25 professionals in the different stages of the project to coordinate the areas of: Project Management, Technical Office, Procurement, Execution of Work, Quality, Safety, Budget Control, Contract Administration and Changes and Delivery of Work. Collaboration with the following firms: WATG, Idea, Wimberley.



RETAIL AND REAL STATE

Torre Polanco BBVA Bancomer – Ciudad de México, D.F.

Project Description: BBVA New Operating Center in Mexico City. The BBVA Bancomer Operating Center, designed by world-renowned firm Skidmore, Owing & Merrill in the Parques Polanco. Corporate Tower, 154,000 m2 of construction, Investment \$342 MDD, capacity 4500 employees, 30 floors on bench plus nine basements, LEED silver certification.

Project Assignment: Project Manager in charge of the close out of the Project during the last months of the project.

- Reviewed All Construction Contracts and Prepare Closeout list.
- Reviewed Certification for Payments/Reconciliations
- Coordinate Punch List with Contractors/Special Contractor
- Warranties/Spare Parts Inventory as per contract
- As Built Inventory List

PORTS AND HARBORS

APM Terminals Lazaro Cardenas – Specialized Container Terminals II, Michoacán, Mexico

Project Description: APM Terminals Lazaro Cárdenas uses the largest ship-to-shore cranes in Latin América. With a reach of 72 meters, they are suitable for Triple E vessels. Able to lift a 2x40 on tandem mode or 100 tons of general cargo, they also offer increased efficiency. The two largest vessels currently serving Asia-México services are able to call at the terminal simultaneously.

- Consistent high levels of productivity
- Two dedicated rail mounted gantry resulting in higher than market average rail productivity
- Fully automated gate
- Faster Truck Turn Times (TTT) compared to competition - up to 50 minutes (port gate arrival to terminal out)
- OCR throughout the terminal's aids efficiency
- Capable of structuring a full train within its premises (same day turnaround)
- Digital platform for online process (container tracking, appointments etc.

Project Assignment: Project Executive in charge of the preconstruction, procurement and construction phase of the project with an estimated cost of \$370MM.

- Supervising the procurement and tender process of approximately \$150.00MM



- Preparing Project Estimate to Complete Budget amounting \$106.00MM
- Preparing project management reports, highlighting findings and recommendations to the project director.
- Communicating with APMT representatives regarding project progress and concerns
- Negotiated contract amendments with APMT, Phase 1 Pre-Construction and Phase II Construction - Hill amounting \$3.5MM.

POWER / ENERGY

Costa Sur Power Plant – Conversion to Natural Gas – Puerto Rico Electric Power Authority

Project Description: Costa Sur Power Plant conversion to natural gas, units 5 and 6

Project Assignment: Assisted the Project Director to obtain all environmental documents from the government agencies for EPA. Supported the negotiation of contract variances and changes. Reviewed contract documents, certifications and approval of monthly invoices.

TRANSPORTATION

Metropolitan Bus Authority (MBA) Reorganization Plan – Department of Transportation of Puerto Rico – San Juan, Puerto Rico

Project Description: Reorganization Plan for the MBA

Project Assignment: Prepared a Financial Management and Oversight Executive Report (Findings and Recommendation) for the General Manager of the Authority, The Secretary of Transportation and the Office of the Governor of Puerto Rico.

LANGUAGES

English

Spanish (native)

