



David Breves Coda

Executive Consultant
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PROFILE

David Breves Coda is a highly experienced construction professional with over 30 years of experience in contract management for the deployment of major projects.

With diversified operations in construction, designers and industries, his experience covers all aspects, from the pre-contract to the post-contract works, including acting as project manager on several complex projects.

He has worked on major greenfield and brownfield projects developed and implemented by companies of the commercial and industrial segments as Pulp and Paper, Cement, Chemical, Mining and Logistic. David is familiar with numerous forms of contracts and its operational applications in environments of multiple interfaces.

With both, practical and theoretical experience, his expertise includes knowledge in Strategic, Tactical and Operational levels of the technical and administrative processes involved in the routines of suppliers and customers.

David's wide knowledge of the methods and models developed and applied by owners and suppliers for organize, manage and control the resources necessary to execute their projects in connection with their business' objectives, provides a robust and credible background for the assessment of the projects' conflicting scenarios from a clear and realistic point of view.

Highly experienced in the preparation and assessment of proposals, contracts, change orders, amendments and claims, David also identify and respond with consistent approach the unjustified requests and claims.

David has experience as a party and Tribunal appointed expert and has given evidence to arbitral tribunals in Brazil and Uruguay.

EDUCATION

MBA, FGV, Brazil

Civil Engineering, University of Mogi das Cruzes, Brazil



SPEAKING ENGAGEMENTS

“Dispute Resolution Board”, Regional Engineering Council, Belo Horizonte - Brazil, October 2016

“Dispute Resolution Board”, Brazilian Congress of Valuation Engineering and Expertise, Foz do Iguaçu - Brazil, August 2017

DETAILED EXPERIENCE

INFRASTRUCTURE

Rail & Transit: Private Interstate Railways, Minas Gerais and Para, Brazil (2015 – date)

Advising and supporting the Design Company Engineering in two claims for loss of productivity due to the owner (VALE SA - Mining Company) mistaken field information concerning its properties along the route of two interstate railroads.

Rail & Transit: Cloverleaf Interchange Construction, SP, Brazil (2004-2005)

He led the conduction of operational, financial and contract management audits on behalf of a large contractor in the construction of a metro line and of a water & sewage treatment plant. Both were multibillion CAPEX projects.

Rail & Transit: Risk, fraud investigations and management consulting services, Venezuela, 2011

Acting as Project Manager for the Contractor in a Lump Sum arrangement for the construction of the viaducts (7) for the Cloverleaf Interchange located in the km 66 of the SP-330 road, Jundiai, SP – Brazil.

Rail & Transit: Port facilities Project, SP, Brazil (1997)

Acting as Project Manager for the Owner in the conformation work of a logistic port terminal of Votorantim Celulose e Papel, for dry pulp exportation. Santos, SP - Brazil

RETAIL AND REAL STATE

Real State: Soccer Arena Project, SP, Brazil (2013)

Analysing the claims presented by the Contractor to the private owner during the construction of a soccer Arena to meet the FIFA's requirements for World Cup competition.

Real State: Distribution Centre Construction, Cabreuva, Brazil (2008–2009)

Acting as Project Manager for the contractor in a Guaranteed Maximum Price arrangement for the provision of a Distribution Centre of 75.000 m² for AVON Cosmetics in Cabreuva, SP - Brazil. Project certified as LEED Gold.



Real State: Hospital Project, SP, Brazil (1998-1999)

Acting as Site Manager for Jaakko Poyry Engineering on the works completion of the InCor Hospital (Heart Institute of USP) of the University of São Paulo, Brazil.

Real State: Banking Project, SP, Brazil (1992-1993)

Acting as Construction Manager for Jaakko Poyry Engineering in the UNIBANCO 30 Horas Project for implementation of Automated Teller Machines in the Brazilian Southeast Region.

Real State: Federal Schools Project, SP, Brazil (1994-1995)

Acting as Site Manager for the contractor in the CIACs Federal Program for construction of Federal Schools in São Paulo, SP –Brazil.

Real State: Industrial Maintenance, SP, Brazil (1987-1988)

Acting as Civil Engineer for a contractor specialized in industrial maintenance working for several industries in the sectors Chemical, Mining and Pulp and Paper. São Paulo, SP –Brazil.

MANUFACTURING**Pulp & Paper: Resolution by arbitration under ICC – São Paulo, Brazil (2014 -current)**

Appointed expert in an ICC Arbitration for client responding to claims by the supplier of the general infrastructure, main facilities and process interconnections in an expansion project of a Pulp and Paper mill of capacity of 450.000 t/y.

Pulp & Paper: Resolution by arbitration under ICC – Montevideo, Uruguay (2017)

Appointed Tribunal expert in an ICC Arbitration for resolution of an internal dispute in a consortium formed to provide water treatment plants (Raw Water Treatment Plant, Waste Water Treatment Plant and Boiler Feed Treatment Plant) in a greenfield project for construction of a pulp mill in Uruguay with capacity of 1.300.000 t/y. Testified in arbitration in 2017.

Pulp & Paper: Pulp Mill Greenfield Project, PR, Brazil (2015)

Advising and supporting the contractor A. Yoshii on Risk Management, Claims, Scheduling and Delays Analysis during the construction of a 25.000 m² industrial building to house the two Pulp Dryer Lines of the Klabin's Project Puma in Paraná, Brazil. Puma Project Capacity 1.500.000 t/y.

Pulp & Paper: Pulp and Paper Mill Brownfield Project, SC, Brazil (2012 - 2013)

Consulting services on contract administration and claims analysis to closing of the agreements between the Owner and the suppliers for the MWV Rigesa Expansion Project that increased the Três Barras Pulp and Paper mill production from 135.000 t/y to 435.000 t/y.

Pulp & Paper: Pulp Mill Greenfield Project, MA, Brazil (2011)

Advising and supporting the EPC Supplier on construction strategies for the provision of the Pulp Dryer Unit and Reausticizing Unit of Metso Paper to the Suzano's Projeto Grandis for construction of a pulp mill in Imperatriz, Brazil with capacity of 1.500.000 t/y.

Pulp & Paper: Pulp Mill Greenfield Project, MS, Brazil (2010-2011)

Advising and supporting the owner on the development of construction strategies and civil works purchase for the construction of the Eldorado pulp mill in Três Alagoas, Brazil with capacity of 1.500.000 t/y.

Pulp & Paper: Pulp Mill Brownfield Project, RS, Brazil (2008)

Acting as Project Manager for the contractor in a Lump Sum arrangement for the construction of a 16.000 m² industrial building to house the Pulp Dryer Line of the Aracruz's Pulp Mill in Guaíba, RS - Brazil.

The Project was cancelled by the owner and the contract was terminated before completion.

Acting in negotiating the unexpected closing down of the project with all the stakeholders.

Paper and pulp: Dispute resolution related services, Project confidential, Uruguay, 2017

Served as a Quantum Expert on this international arbitration run under the ICC rules, seat in Uruguay, appointed by the Arbitral Tribunal. Disputes include overrun cost claims and counter-claims presented by the parties from Italy and France. Amounts disputed are worth over USD 50 million. Hearings were held in Spanish language.

Paper and pulp: Dispute resolution related services, Office, Project confidential, Brazil, 2014-2015

He led a party appointed Expert team on a USD 170 million-construction claim resolved through an ICC arbitration, seat in Brazil, under Brazilian Law. Matters disputed included delays and quantum issues.

Paper and pulp: Pulp Mill Greenfield Project, MS, Brazil (2006-2007)

Acting as Project Manager for the contractor in a Unit Price arrangement for the construction of a 19.000 m² industrial building to house the Pulp Dryer Line and for provision of the Process/Utilities Interconnection facilities and of the Utilities Plants of the Vototantim's Pulp Mill (Projeto Horizonte 1) in Três Lagoas, MS - Brazil.

Paper and pulp: Dissolving Pulp Mill Brownfield Project, BA, Brazil (2005-2006)

Acting as the Project Manager for the contractor in a Unit Price arrangement for the construction of the general civil infrastructure and buildings for the expansion project of Bahia Pulp mill in Camaçari, BA – Brazil.

Paper and pulp: Pulp Mill Brownfield Project, BA, Brazil (2005-2006)

Acting as the Project Manager for the contractor in a Lump Sum arrangement for the construction of a 22.000 m² industrial building to house the new Pulp Dryer Line of the Cia Suzano's Pulp and Paper Mill in Mucuri, BA - Brazil.

Paper and pulp: Pulp and Paper Mill Modernization, SP, Brazil (2003)

Acting as civil construction and design Coordinator for the owner, in the modernization works and maintenance of the Cia Rio Verde Suzano's mill in Itaquaquecetuba, SP - Brazil.

Paper and pulp: Pulp Mill Brownfield Project, SP, Brazil (2000-2001)

Acting as civil construction and design Coordinator for the owner in the Projeto P-2000 of Votorantim Celulose e Papel that increased the production of its Jacarei mill from 800.000 t/y to 1.200.000 t/y.

Paper and pulp: Pulp and Paper Mill Modernization, SP, Brazil (1999-2000)

Acting as civil construction and design Coordinator for the owner, in the works for upgrading the Electrical Feed System of the Cia Suzano's mill in Suzano, SP - Brazil.

Paper and pulp: Pulp Mill Brownfield Project, SP, Brazil (1995-1998)

Acting as civil construction and design Coordinator for the owner in the Projeto ECF of Votorantim Celulose e Papel for production of 800.000 t/y of bleached pulp using the Cooking Continuous Process in its Jacarei's Mill. Jacarei, SP - Brazil.

Paper and pulp: Pulp Mill Greenfield Project, BA, Brazil (1989-2001)

Acting as Assistant Engineer for the owner in the Bahia Sul Project of Cia Suzano for construction of a Pulp and Paper mill with capacity 500.000 t/y of blanched pulp in Mucuri, BA - Brazil.

Paper and pulp: Trainee in a Pulp and Paper Mill, SP, Brazil (1984-1987)

Participation in the trainee program of Cia Suzano in the in the Industrial Development Department participating during period of Projects for Modernization and Expansion of Cia Suzano Mill in Suzano, SP – Brazil.

Chemicals: Chemical Project, BA, Brazil (2013)

Developing for the Contractor Niplan Engenharia a strategic program to integrate civil and electromechanical construction works in a sole strategic proposal to mitigate third party delays in the BASF's Açai Project for construction of a Polymer Production Plant in Camaçari, BA - Brazil.

Chemicals: Paint Mill Project, SP, Brazil (1993-1994)

Acting as Construction Manager for the Contractor in a Lump Sum arrangement for construction of the EUCATEX Latex PVA paint mill in Salto, SP –Brazil.



Mining & Metals: Mining Project, Antofagasta, Chile (2013)

Assessment on contractual requirements and coordination of technical and contractual civil interfaces for the EPC Supplier Metso Minerals on an Expansion Project for the Minería Esperanza, Antofagasta, Chile.

Mining & Metals: Cement Plant Project, SC, Brazil (2008)

Acting as Project Manager for the contractor in a Lump Sum arrangement for the construction of a new Cement Plant for Vidal Ramos, SC – Brazil with capacity of production of 600.000 t/y.

The Project was cancelled by the owner and the contract was terminated before completion.

Acting in negotiating the unexpected closing down of the project with all the stakeholders.

Pharmaceuticals & Life Sciences: Pharmaceutical Project, SP, Brazil (2004-2005)

Acting as Project Manager for the contractor in a Unit Price arrangement for the construction of the structures for the expansion of the CRISTÁLIAS' industrial facilities in Itapira, SP – Brazil.

Food Industry: Brewing Company Projects, Brazil (2002)

Acting as Design Manager for construction of three Brewing facilities of the Schincariol Company. Locations: Alexania, GO, Paulista, PE e Caxias, MA - .Brazil.

LANGUAGES

Portuguese (native)

English (full working proficiency)

Spanish (working proficiency)

